

**RESOLUTION NO. R2016-001**

1 A RESOLUTION of the Executive Board of the Combined Communications  
2 Network (CCN) Enterprise  
3 Adopting the 2017 Budget for the Pierce Transit - Pierce County  
4 Combined Communications Network  
5

6 WHEREAS, by Resolution No. R2014-95s, adopted by the Pierce County  
7 Council on October 7, 2014 and by Resolution No. 14-058 adopted by the  
8 Pierce Transit Board of Commissioners on November 10, 2014, created a  
9 joint venture pursuant to RCW Ch. 39.34, the Interlocal Cooperation  
10 Act, between Pierce County and Pierce Transit to own jointly and to  
11 provide for maintenance, operation and governance of the Pierce Transit  
12 - Pierce County Combined Communications Network Enterprise; and

13 WHEREAS, the interlocal agreement, titled Cooperative Governance  
14 Agreement (CGA), and affirmed by Resolution R2015-001 of the CCN  
15 Executive Board on August 12, 2015, serves as the principal document  
16 detailing the responsibilities of the two parties, which includes but  
17 is not limited to shared costs for the operation and maintenance of  
18 the CCN and shared infrastructure, access to FCC station authorizations  
19 and licensing, staffing system access agreements and governance as it  
20 relates to the CCN Executive Board; and

21 WHEREAS, The CGA requires the Executive Board to establish and  
22 maintain an annual budget for the CCN; and

23 WHEREAS, The CGA identified Pierce County as the fiscal agent for  
24 the CCN, and

25 WHEREAS, The CCN Phase One Business Plan established the financial  
26 philosophy, planning process, fiscal policies and funding model; and

1 WHEREAS, The CCN Executive Board has reviewed the proposed budget,  
2 and has determined that it adequately meets the needs for 2017 business  
3 operations; and

4 NOW THEREFORE, BE IT RESOLVED by the Executive Board of the  
5 Combined Communications Network Enterprise as follows:

6 Section 1. The Pierce Transit - Pierce County Combined  
7 Communications Network 2017 Budget is hereby adopted.

8  
9  
10 ADOPTED by the Executive Board at their regular meeting thereof held  
11 on the 14<sup>th</sup> day of December, 2016.

12  
13 CCN Executive Board

14 *Susan Dreier*  
15 (signature)

Chair

16  
17 Susan Dreier  
18 (print)  
19  
20

21 ATTEST/FORM

22  
23 \_\_\_\_\_  
24 Donna Masumoto  
25 Legal

26 ATTEST/AUTHENTICATED

27 *Danielle Colo*

28 Danielle Colo  
29 Interim Clerk of the Board  
30



Combined Communications Network



CCNET



# 2017 CCN Budget

## **Mission Statement**

*As stewards of public resources, the CCN manages and delivers interoperable, safe, standardized, and flexible communications for first responder use with regional partners and serving and protecting communities through the sustainment of next generation communication technologies using lean business practices, standards-based decision making, value-based strategic objectives and the use of integrated business systems.*

## **Vision Statement**

*The CCN is an innovative first responder communication enterprise organization and regional leader.*

## **2017 PRELIMINARY BUDGET**

Fiscal Year January 1, 2017 through December 31, 2017

Lowell Porter  
Executive Director

*Prepared By*  
Pierce Transit and the Pierce County Department of Emergency Management

*Reviewed By*  
Pierce Transit and Pierce County Joint Finance Committee

CCN Website

[Combined Communications Network](#)

CCN e-mail

[ccn@co.pierce.wa.us](mailto:ccn@co.pierce.wa.us)

CCN Address

2501 S. 35<sup>th</sup> St., Suite D  
Tacoma, WA 98409

*The Combined Communications Network is governed by a four-member Executive Board. The Board is made up of elected officials representing the Pierce County Executive and County Council and Pierce Transit Administration and Commissioners.*

## CCN Executive Board Members



**Susan Dreier**  
Pierce Transit  
Chief Executive Officer  
**Chair**



**Joyce McDonald**  
Pierce County  
Councilmember  
**Vice Chair**



**Rick Talbert**  
Pierce Transit  
Commissioner



**Gary Robinson**  
Pierce County  
Budget & Finance  
Director

**In brief:**

The 2017 preliminary budget totals **\$3,594,250**.

The budget is distributed across two major categories: Operations and Maintenance.

The operating and maintenance budget finances the day-to-day operations of the CCN.

The 2017 Budget represents a 43% reduction when compared to the 2016 Budget.

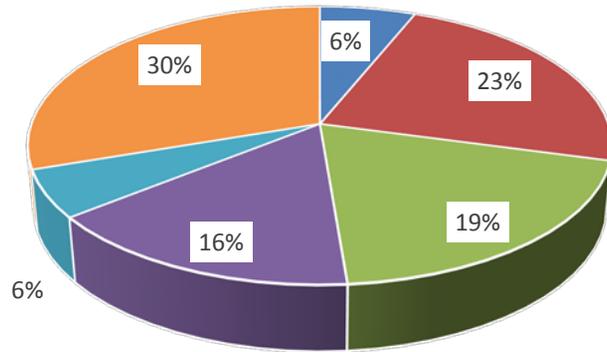
**CCN Budget Summary:**

The operating budget is the primary budget of the Combined Communications Network. It includes revenue from public safety, general government, transportation authorities, and other contributions. The operating budget expenditure categories include maintenance and operating costs of \$3,594,250. The 2017 revenues support the \$3,594,250 operating expenditures.

The 2017 Budget is focused on the following strategic priorities: operational excellence, financial stability, reduced operational costs and risk, innovative communications solutions and balanced service allocation.

Replacement reserve is calculated using the Total Cost of Ownership (TCO) methodology and the lifecycle of the infrastructure components, which was adopted in the 2016 Combined Communications Network Business Plan. For the 2017 fiscal year, no funding will be allocated to replacement reserve.

## 2017 Revenue



- General Gov't (Pierce County)
- Transportation Authorities
- Public Safety Agencies
- (Emergency Radio Communication System Initiative 1/10th of 1% tax)
- South Sound 911 Carry Forward
- Pierce County Contribution (E-911 .50 tax)

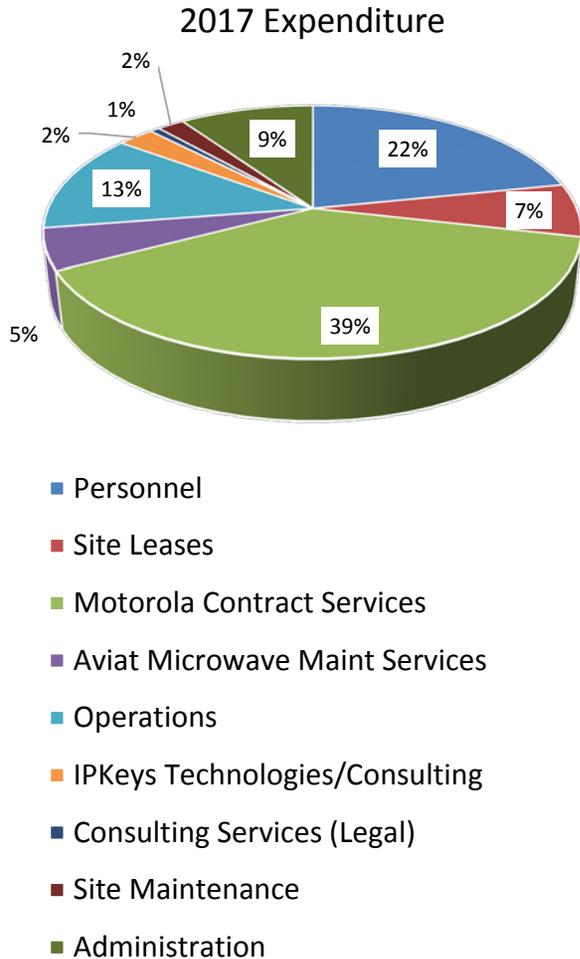
Revenues are estimated based on the total number of subscribers on the Single County-Wide Communications System (SCWCS), consisting of public safety agencies, general government agencies and transportation authorities that operate on the SCWCS.

### REVENUE

General Gov't (Pierce County)	\$220,950
Transportation Authorities	828,510
Public Safety Agencies	701,200
South Sound 911 Contribution (Emergency Radio Communication System Initiative 1/10 <sup>th</sup> of 1% tax)	560,000
South Sound 911 Carry Forward	198,100
Pierce County Contribution (E-911 .50 tax)	1,085,490
<b>TOTAL REVENUE</b>	<b>\$3,594,250</b>

**In brief:**

The 2017 Budget maximizes the use of the projected revenues for the effective and efficient provision of communication service supporting the community.



**Operating Expenditure:**

The 2017 budgeted expenditure is based on the following strategic priorities: operational excellence, financial stability, reduced operational cost and risks, innovative communication solutions, and balanced service allocation. Operating expenses for 2017 are projected to total \$3,594,250.

**EXPENDITURE**

Personnel	\$783,000
Site Leases	245,000
Motorola Contract Services	1,389,680
Aviat (Microwave Maintenance Contract)	188,880
Operations	454,760
IPKeys Technologies	93,500
Consulting Services (Legal)	25,000
Site Manintenance	69,550
Administration	344,880
<b>TOTAL EXPENDITURE</b>	<b>\$3,594,250</b>

## BUDGET SUMMARY

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